

Annual Report

FISCAL YEAR 2020 April 1, 2019 – March 31, 2020



Mission

Shepherd Center's mission is to help people with a temporary or permanent disability caused by injury or disease rebuild their lives with hope, independence, and dignity, advocating for their full inclusion in all aspects of community life while promoting safety and injury prevention.

Shepherd Center was named once again as one of the top 10 rehabilitation hospitals in the nation for the 12th consecutive year by U.S. News & World Report in the magazine's 2020 Best Hospitals rankings.





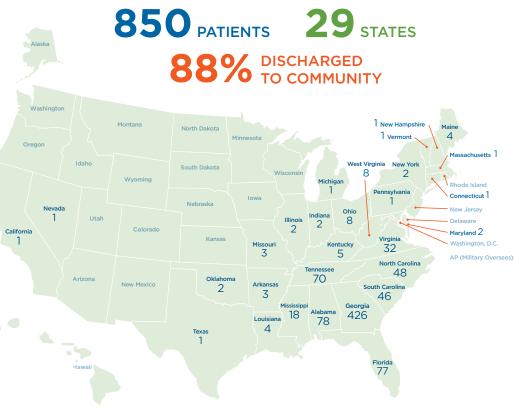
People

OUTPATIENT VISITS

During FY2020, 6,677 individual patients were seen in Shepherd Center's Medical Clinics.

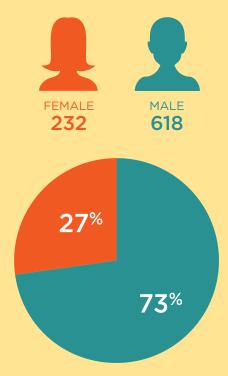
- 6,677 TOTAL PATIENTS
- 2.809 Andrew C. Carlos Multiple Sclerosis Institute
- 1,790 Multi-specialty Clinic
- 1,227 Dean Stroud Spine and Pain Institute
- 626 Shepherd Pathways
- 612 Spinal Cord Injury Day Program
- 597 Urology Clinic
- **513** Complex Concussion Clinic
- **327** Beyond Therapy[™]
- **326** Wound Clinic
- **112** Upper Extremity Clinic
- 87 SHARE Military Initiative

U.S. INPATIENT DISTRIBUTION

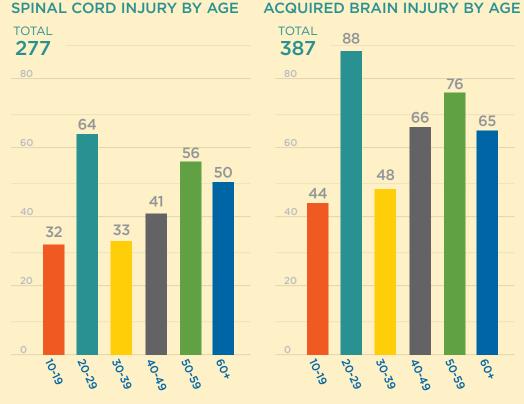


In FY 2020, Shepherd Center cared for 850 inpatients in 29 states through our robust SCI, ABI, Stroke and DoC programs. As a result of our care, 88% of these patients were discharged to their communities.

INPATIENT DATA BY GENDER



INJURY BY AGE



WORLDWIDE REACH

In its 45 years, Shepherd Center has treated patients from around the world, including the countries and territories listed below.



Anguilla	Ecuador	Paraguay
Argentina	Egypt	Peru
Australia	El Salvador	Puerto Ric
Barbados	France	Qatar
Belarus	Germany	Russia
Belgium	Great Britain	Saudi Arak
Bermuda	Greece	Serbia
Bosnia	India	Singapore
Brazil	Iraq	South Afri
Canada	Ireland	Spain
Cayman	Italy	Turkey
Islands	Jamaica	Uganda
China	Japan	Ukraine
Chile	Kenya	United Ara
Colombia	Korea	Emirates
Costa Rica	Lebanon	Uruguay
Croatia	Mexico	Venezuela
Czech	Netherlands	Virgin Islar
Republic	New Zealand	
Dominican Republic	Nigeria	

VOLUNTEERS

NEARLY 1,000

VOLUNTEERS

20,000 HOURS OF

VOLUNTEER SERVICE

eru uerto Rico atar ussia audi Arabia erbia ngapore outh Africa bain urkey ganda kraine nited Arab nirates uguay enezuela irgin Islands

inpatient use.



People

REMEMBERING JAMES H. SHEPHERD, JR. SHEPHERD CENTER **CO-FOUNDER**

In the 46 years following his paralyzing injury, James, along with his parents, Alana and Harold Shepherd, and David Apple, M.D., helped build Shepherd Center as the bridge from "I can't to I can."



SHEPHERDCARES 2020

1,189 employees (85%) raised \$214,714, and we received an additional \$30K challenge grant. These funds purchased new manual and power wheelchairs for

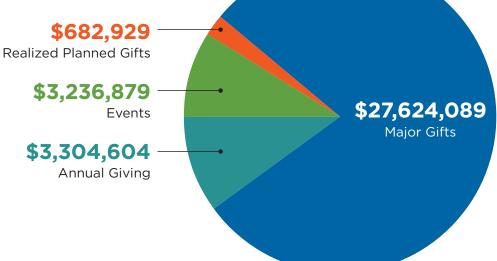
1,189 EMPLOYEES \$214,714 RAISED



All photos in this publication were taken prior to the COVID-19 pandemic.

Fundraising

FUNDRAISING TOTAL \$34,848,501



With this generous support from our community, Shepherd Center is able to provide 20+ programs and services that are not reimbursed by insurance providers, but are integral to the recovery of our patients and their families, including Recreation Therapy, Family Housing, Animal-Assisted Therapy, and the SHARE Military Initiative, among many others. To learn more visit give.shepherd.org

Hospital Financials

FINANCIAL SUMMARY & OPERATING STATEMENT FOR FISCAL YEAR ENDED MARCH 31. 2020

Statement of Revenues and Expenses

Patient services revenue	\$266,269,378
Other Revenue	\$26,526,701
Investment Income	\$5,910,249
Total Operating Revenue	\$298,706,328
Less: Operating Expenses	\$272,413,124
Provision for improvements, equipment and new services	\$26,293,204

Charitable Services Rendered (at cost)

Total donated property and equipment

Uncompensated care (patients without funding)	\$6,865,439		
Undercompensated care (underfunded government programs)	\$16,284,033		
Total Charitable services rendered	\$23,149,472		
Donated Property and Equipment			
Donations of property and equipment	\$41,664		
Donations used to purchase property and equipment	\$5,528,442		

26.8%







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\$5,570,106

GIVING BY CONSTITUENCY

Donations to Shepherd Center Foundation during the past year came from the groups below.

