With your assistance, Shepherd Center continues to provide world-class care for thousands of patients and families who are dealing with spinal cord injuries, brain injuries, multiple sclerosis, and other neuromuscular conditions. This past year, Shepherd Center was once again recognized as one of the country’s top rehabilitation hospitals by *U.S. News and World Report*, and the hospital continues to serve patients from around the nation and throughout the world.

Shepherd Center provides more than 20 programs and services that are not reimbursed by insurance providers, but are integral to the successful recovery and community reintegration of our patients and their families. This is possible only through the generous support of donors like you, and we are exceptionally grateful for your investment. With your help, we are **restoring hope** and **rebuilding lives**.

Thank you!

**McKee Nunnally, Chairman,**
Board of Trustees (FY 2014-2015)

**Scott H. Sikes, Executive Director,**
Shepherd Center Foundation
Shepherd Center has treated more than 12,000 inpatients from all 50 US states (1996-2015).
**donor-funded activity**

**Recreation Therapy**

Empowering patients to pursue happy, healthy, active, and independent lives post-injury or illness

A few highlights from Recreation Therapy community outings in FY 2015:
- 64 patients attended outings to the airport in which they and their families were guided through the boarding process and educated about their rights as travelers with disabilities.
- 36 patients attended Braves games.
- 39 patients participated in hunting and camping excursions.
- 38 patients visited the Georgia Aquarium to swim with whale sharks and fish.

Shepherd Center’s Recreation Therapists also accompany patients and families on outings specific to their needs, including the following in FY 2015:
- Jackie and her mother went out together for a manicure/pedicure.
- Cindy and her husband visited their six-year-old son’s school for lunch with him in the cafeteria.
- Paul attended his daughter’s high school graduation in McDonough, GA.
- Shawn attended his brother’s funeral in Dublin, GA.
- Brandon did a return-to-work outing to the high school where he coaches basketball to reconnect with his players and colleagues.
- Will did a return-to-work outing to a local firehouse to learn how he can resume his career and life’s passion as a fire fighter.

Community outings are an essential component of Shepherd Center’s Recreation Therapy program, providing patients and families with opportunities to problem solve, navigate barriers, and gain confidence to remain active members of their communities when they leave the hospital. Recreation Therapy provides weekly patient and family outings to various places in the community: restaurants, grocery stores, movie theaters, sporting events, the airport, the High Museum, Atlanta Botanical Gardens, and the Georgia Aquarium.

**Building on Excellence Capital Campaign**

**Capital Campaign to expand Shepherd’s campus and core services**

In FY 2015, the Shepherd Center Foundation launched and completed the Building on Excellence Campaign, a $12.4 million project that will add 13,000 square feet for an expanded and updated lab, pharmacy, and MRI suite to Shepherd Center’s main campus. With generous support from Shepherd Center donors, 100 percent of the funding necessary for the project was secured. The much needed additional space and advancements in technology will help the hospital to continue building on the excellence that defines patient care at Shepherd Center.

The success of the Building on Excellence Campaign will make possible the following updates:
- State-of-the-art MRI technology in the form of a 3-Tesla scanner
- The doubling of both laboratory and pharmacy space, with a centralized location to increase collaboration and efficiency
- Faster processing of lab tests, thanks to space for new equipment that lessens the need to send tests out for processing
- A brighter, more desirable work environment, allowing Shepherd to recruit and retain top professionals
- The structural foundation to expand in the future
fundraising

Fundraising Total for Fiscal Year 2015

$23,708,972 including:

$591,664 in realized planned gifts

Nearly $3.5 million in new planned gift expectancies

$1,032,535 in net proceeds from Shepherd Center's four major special events:
- Derby Day
- Summer in the City
- Shepherd Center Cup
- The Legendary Party

$12,445,000 Building on Excellence Capital Campaign

$3,997,454 Donor support for overall hospital needs

$2,138,948 Donor support for specific programs

Giving by Constituency

Donations to Shepherd Center Foundation during the past year came from the groups listed below:

- **Foundations**
  - 29.5%

- **Individuals**
  - 58.4%

- **Corporations**
  - 9.8%

- **Other Organizations**
  - 2.3%

8,020 gifts from 5,781 donors

hospital financials

Financial Summary and Operating Statement for FY 2015.

**Statement of Revenues and Expenses**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patient services revenue</td>
<td>$164,059,864</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$17,003,639</td>
</tr>
<tr>
<td>Investment Income</td>
<td>$6,545,018</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td><strong>$187,608,521</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less: Operating Expenses</td>
<td>$177,427,427</td>
</tr>
<tr>
<td>Provision for improvements, equipment and new services</td>
<td>$10,181,094</td>
</tr>
</tbody>
</table>

**Charitable Services Rendered (at cost)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Uncompensated care (patients without funding)</td>
<td>$3,539,130</td>
</tr>
<tr>
<td>Undercompensated care (underfunded government programs)</td>
<td>$6,641,338</td>
</tr>
</tbody>
</table>

**Donated Property and Equipment**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donations of property and equipment</td>
<td>$25,038</td>
</tr>
<tr>
<td>Donations used to purchase property and equipment</td>
<td>$1,098,521</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,123,559</strong></td>
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</tbody>
</table>